

A curriculum for probation work from a European perspective

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Craftsmanship

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Programme

- 1. Presentation CJSW-programme
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 - Lecturer Higher Professional Education
 - Program manager Criminal Justice Social Work
- 2. Discussion on needs for CEP-member organisations in professionalisation of PO's
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(2010) EU Probation Professionalization Challenges

- Council of Europe: Probation Rules with basic competencies for probation officers.
- Probation Services are still under development in a large number of European countries.
- European Probation Framework Decisions: Citizens in Europe must have the opportunity for (suspended) prison in the country of origin.
- → CJSW Project







The CJSW Partners































Netherlands, France, Scotland, England and Wales, Rumania, Latvia, Norway









Starting Questions

- 1. Core purposes of probation in Europe?
 - EU Probation Rules
- 2. What do PO's need to learn in order to be qualified for meeting the demands of these purposes?
 - EU Probation Rules
- 3. What does this mean for views and actions regarding learning and development within their organization?
 - Institutional paradigm and support paradigm
- 4. What kind of learning strategies and learning contents are needed to achieve these goals?
 - CJSW Project







Rule #1

- 1. Probation agencies shall aim to reduce reoffending by establishing positive relationships with offenders in order to supervise (including control where necessary), guide and assist them and to promote their successful social inclusion.
 Probation thus contributes to community safety and the fair administration of justice.
 - General knowledge / skills
 - Assessment, evaluating and monitoring
 - Human capital
 - Social capital / inclusion

Council of Europe (2010). Appendix I of the Recommendation CM/Rec(2010)1 of the Committee of Ministers to member states on the Council of Europe Probation Rules







Rules #2-6

Legitimacy:

- o Law, procedures
- Mission
- Accountability and discretion

Individual professional functioning:

- Self-awareness,
- Emotional literacy
- Resilience
- Systematic reflection on personal values







Institutional paradigm and support paradigm

- Safety, fair justice, <u>and</u> social inclusion are goals of probation work
- How do clients develop? Kröber (2008):
 - Medical model
 - → Institutional paradigm: risks and patient role
 - Still a reality for many probation organisations
 - Machine
 - Quality of life model
 - → Support paradigm: rights, obligations, citizens
 - A necessary step for probation organization, culture, and formation
 - Series of networks







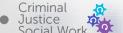


Institutional paradigm and support paradigm

- Safety, fair justice, <u>and</u> social inclusion are goals of probation work
- Support paradigm competencies
 - mutual support and co-dependency
 - welcoming new professional values
 - make concrete what has been learnt in networks
 - team-based professional reflection and constructive feedback













Criminal Justice Social Work

 Priority 4 of EACEA: support to the modernization agenda of higher education, including curriculum reform.











Deliverables

- 6 modules, in English and French, bachelor and master level
- (in development) European handbook "Criminal Justice Social Work" with special sections for new teachers and trainers
- (in development) <u>Community of Practice</u>: elearning environment for all materials, webinars, online case-discussions and on-line colleges.
- CJSW website
- Summer school in the Netherlands (summer 2017)









6 modules

Perspectives and legal context of probation
Working alliance
Assessment
Working within a (learning) organization
Developing human capital
Social capital and social networks

30 ECTS

+ 1000 hrs

± 175 hrs. teacher contact time ± 825 hrs. selfstudy or independent-group study







Module structure

- Self-assessment → 10 lessons, divided in 3 sections → final assignment
- 1. knowledge section of 4 lessons: core ideas and concepts
- 2. national section of 2 lessons: locally tailored
- 3. applied section of 4 lessons: skills and attitudes
- many cross-references
- 4. case-studies









Module 1: Perspectives & Legal Context (6 ects)			
Developers: DMU + Reims-Champagne			
	Contact	Student	
	time	study	
	(minutes)	(hours)	
Core ideas and concepts			
Self-assessment		10	
 The mission of probation work: why probation has developed as an alternative to custody across most European countries and what are its 	200	15	
shared foundations			
2. The purposes and goals of probation work in Europe	200	15	
 How probation is embedded in national and international law; issues of legitimacy 	200	15	
 How probation works e.g. What Works, the desistance / good lives approach and basic elements of social work with offenders 	200	15	
National issues and questions			
5. Probation work in In this section, students will look at the	250	25	
6. Models and skills of practice in policies and practices of probation in their own country. This section must be connected with the first part of the module and lead into the third.	250	25	
Practice approaches			
7. What is your role in the organisation	150	10	
8. Key tasks and responsibilities of this role	200	10	
9. Accountability and discretion in policy and in practice	200	10	
 Self-awareness, emotional literacy, systematic reflection on personal values and their implications for practice 	150	10	
Final evaluation / assignment		10	
(Totals)	2000 (33 hrs.)	170 hours	



- Kris is a 23 year old white man. He has a number of previous convictions, mainly for theft, and has most recently been in court for possession of cocaine.
- He has told the probation officer that it is his drug use that lies behind much of his offending. He says he has stolen to raise money to buy drugs. He uses many kinds of substances.
- He has no record of being involved in the supplying or selling of drugs, but he has mentioned that pressure is being put upon him by suppliers to whom he owes money. He won't go into detail about this.











- He was made redundant from his job as an engineer about 18 months ago. Although he has some skills, there are no jobs available in this sector where the industry is in decline.
- He lived in rented accommodation for a few years, but had to return to live with his parents when he lost his job and his income.
- His father is elderly and in poor health. His mother is struggling to keep things going and is very upset by Kris's behaviour. They all agree it would be better if he left home, but he cannot afford to do so.







- Kris feels very pessimistic about his future. He says he would like to work with young people as a youth worker, but he believes that his criminal convictions have now made this impossible.
- He knows that his drug use is causing problems and he fears it is getting out of control, but he says that drugs bring him some break from the hard realities of life and that all his mates are users as well.







What can probation intervention contribute to Kris's position?

Rights, legal duties and authority?

Specific national context?

Influence of your own views, experiences and values. Moral obligation?

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M	odule 2: Working alliance (6 ects))		
			Developers: Avans	+ Utrecht
			Contact time (hours)*	Student study time (hours)
-	:			(nours)
	re ideas and concepts f-assessment			4
	The working alliance in a probation context		2	16
	Relationships of power and involvement in the v	varkina allianca	2	16
3.		vorking alliance	2	16
4.	Measuring the quality of working alliance in a pr	phatian contact	2	8
	tional issues and questions	ODALION CONCEAL	4	U
	Working alliance in probation context and	In this section, students will loo	ok 2	16
6.	national practice: working with specific groups (I) Working alliance in probation context and national practice: working with specific groups (II)	at Working Alliances practices i their own country. Agency staff could be involved. This section must be connected with the first part of the modul- and lead into the third.	i	16
	actice approaches & training skills			
7.	Creating an effective working alliance in a proba between control and support and the concept of		4	12
8.	Creating an effective working alliance in a proba common goals en tasks (motivational congruence	ntional context (II): developing	4	12
9.	Creating an effective working alliance in a proba reactance and resistance		1 4	12
	 Evaluating and monitoring an effective working (structured feedback on professional performan 		4	12
	al evaluation / Assignment otals)		28	140
	Judio j		20	T-FW

How might the probation officer create an effective working alliance with Kris?

How are control and support to be balanced?

How would common goals and tasks be negotiated with Kris?

What skills might be required here? What might be the difficulties in sustaining his motivation?

How might you respond to resistance?

Module 3 Assessment (6 e	rts)		
		evelopers: D	MU + KRUS
		Contact time (minutes)	Student study time (hours)
Core ideas and concepts			
Self-assessment			10
 Assessment: Introduction to Core process (Assessment, Planning, Intro 	Concepts. Assessment and the ASPIRE ervention, Review and Evaluation)	200	15
Assessment: Risks, Needs and Resp	onsivity (RNR) and other models	200	15
Methods of assessment and assessr	ment instruments	200	15
4. Writing Pre-Sentence Reports for pr	osecutors and / or judges	200	15
National issues and questions			
5. Assessment practice in	In this section, students will look at the	250	25
6. Reports for prosecutors and judges in	and practices of assessment , instruments and routines in their own country. Agency staff could be involved. This section must be connected with the first part of the module and lead into the third.	250	25
Practice approaches			
Assessment, justice and diversity		150	10
8. The processes of assessment		200	10
9. Thinking about the assessor – reflective assessment, emotional literacy		200	10
10. Motivational assessment		150	10
Final evaluation / assignment			10
(Totals)		2000 (33 hrs.)	170 hours

How to identify risks needs, responsivity?

Strengths and limitations of an actuarial assessment?

Small amount of cocaine: how might you advise the prosecutor?

What kind of information should be put before the court in a pre-sentence report?



Module 4: Working in a (learning) organisation			
(3 ects) Developers: Avans + Utrecht			
	Contact time (hours)	study	
Core ideas and concepts			
1. Professional socialisation & professional learning	0	8	
2. Professional development in a probation context	0	6	
3. Organisational culture	0	8	
4. Legitimacy & issues of compliance	0	8	
National issues and questions			
 5. Challenges & transformation in probation services at the national level (I) 6. Challenges & transformation in probation services at the national level (I) 6. Challenges & transformation in probation services at the national level (I) 6. Challenges & transformation in probation services at the national level (I) 6. Challenges & transformation in probation services in their own country and research the challenges these provide as well as the 	1	4	
level (II) consequences for professional			
development of probation workers	1	4	
Practice approaches and skills training	_		
7. Teamwork	4	8	
8. Staff supervision / Learning communities		8	
9. Personal leadership / Mentoring		8	
10. Emotional capital & resources		8	
Final evaluation / Assignment			
(Totals)	14	70	

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Support from colleagues and managers?
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Drug agency: partnership, responsibility, values and power?
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What if Kris misses appointments?

Discretion ?





Module 5: Developing Human Capital (6 ects)				
Developers: Bucharest + Univ	Developers: Bucharest + Univ. Latvia + Avans + Utrecht			
	Contact	Student		
	time	study		
	(minutes)	(hours)		
Core ideas and concepts				
Self-assessment		10		
1. Lesson 1	200	15		
The relationship between human capital, crime and desistance				
Human capital as competence				
 Models of individual change / competence growth, with a focus on offenders 				
2. Lesson 2: Change mediators:	200	15		
Training / guidance / education				
Group and family dynamics				
Life events (including ritual)				
Effectiveness, evidence, research based knowledge and practice base	ed 200	15		
knowledge				
4. Combining EBP and PBE: the integrative approach		15		
National issues and questions				
Improving human capital work In this section, students will look at the policies	es 250	25		
in and practices of improving human capital in				
6. Models and skills of practice in their own country. This section must be	250	25		
connected with the first part of the module ar	ıd			
lead into the third.				
Practice approaches				
7. Integrating behavioural interventions in the ASPIRE cycle.	150	10		
8. Motivational interviewing practice sessions		10		
9. Person- and group- centred exercises and the overall supervision process		10		
10. Evaluation of an intervention		10		
Final evaluation / assignment		10		
(Totals)	2000	170		
	(33 hrs.)	hours		

What does the evidence suggest about the best way of working with someone like Kris?

RNR?

GLM and / or desistance paradigms?

Cognitive deficit ?

Prospects of success of complete abstinence, a more controlled use of drugs or minimising harm?

Module 6: Social Capital and Social Networks (3 ects)			
Developers: Glasgov	v + Reims-(Champagne	
3 ects: 17 hours contact time + 84 hours student work	Contact	Student	
	time	study	
		time	
Core ideas and concepts			
1. Self-assessment		7 h.	
2. Social capital and social networks: Understanding the concepts	100 m.	7 h.	
Social capital, crime, punishment and reintegration	100 m.	7 h.	
Social capital, social networks and desistance from crime	100 m.	7 h.	
National issues and questions			
5. Society, community and reintegration in	100 m.	7 h.	
6. The legal context of reintegration in	100 m.	7 h.	
7. The organisational context of reintegration in	100 m.	7 h.	
Practice approaches	•		
8. Working with and through families	100 m.	7 h.	
Working with and through groups: Self-help, mutual aid and cooperatives	100 m.	7 h.	
10. Working with and through Circles of Support and Accountability	100 m.	7 h.	
11. Working with communities or localities	100 m.	7 h.	
12. Final evaluation / assignment		7 h.	
Totals	1000 m.		
	/ 17 h.	84 h.	

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Kris's social capital?
- illicit networks

What social resources might be available to support Kris in his efforts to desist?
- family?
- groups?

If so, what issues arise for working together ?

Wider community?
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Wider community?









CJSW Recommendations

- Adopt a support paradigm for European probation formation
- Install an environment for the (future) PO in which working and learning become almost one
 - Learning and knowledge exchange know no borders
 - Skills 'come out of their institutional isolation'.
- Help (future) PO's to develop learning competencies in order to reach the stage of professional maturity
 - Independent workers
 - Learning mix
- Regard (future) PO's no longer as recipients of learning content, but as partners for expertise development of the organisation itself









2 modules highlighted

- See also other presentation
- Working alliance
- Working within a (learning) organization









Questions for discussion

- 1. Which goals on professionalization do you want to achieve in your organization?
 - EU Probation Rules
- 2. What do PO's need to learn in order to be qualified for meeting the demands of professionalization?
 - EU Probation Rules
- 3. What does this mean for views and actions regarding learning and development within your organization?
- 4. What kind of learning strategies and learning contents are needed to achieve these goals?
 - Do you need (parts of -) the content developed in the CJSW Project?









Thank you!

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